

April 8, 2020

Notice of temporary outlet closures due to the spread of COVID-19

We would like to express our deepest sympathies to all those who have been affected by the new coronavirus infection, officially termed COVID-19, and to all those involved. In response to the Japanese government's state of emergency on April 7, our Group has decided to temporarily suspend operations of our following restaurants mainly in the seven prefectures affected by the declaration: restaurants in commercial facilities which are temporarily closed and izakaya restaurants in downtown areas. As for the overseas operation, all outlets in the United States and Singapore have also been temporarily closed in accordance with domestic regulations. The number of outlets closed as of today is as follows.

1. Number of temporarily closed outlets (as of April 8, 2020)

Japan: 525 outlets (out of 1,102 outlets in total)

Overseas: 42 outlets (out of 58 outlets in total)

2. Impact on business results

The impact of this matter on our business results will be disclosed as soon as it is determined.

3. Future outlook

Currently, various hygiene measures are being implemented at each of our outlets to prevent COVID-19 infections. We will continue to enhance our measures to ensure that our customers can visit our outlets with peace of mind.